

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

## Addressing Maryland's Needs

### Retention and College Completion

yHVcVU Z\_XRX`U[`S`WwVzX  
 dfUV\_ede T JjVW\_`h hV\_WUe XVe  
 eV` eYc fXYT JjVWz%E YZIUJTRRz\_L  
 ^ RUVSj 8`gVc`c@`> RjJy ReeV  
 > Rj JR\_U9ZYVc6UfTRz\_  
 4`^^^ ZHZ\_`di> 964/cVIV\_e#"\$  
 DReVhZV4`^ aJvZ\_`7 df^ R\_U  
 cVaReAUUf cZ\_XYZIDReV` WvVDRv  
 RUUcVdLVY` VUeVgZha`Ze` WYZVc  
 VUfTRz\_ af\_UZdRlc`dteV\_Rz\_ R\_U  
 eV^ ReTYZ`X` dUcdWcZ`df eZ`d`W  
 YZYVc VUfTRz\_ ZDRZsf gj F\_ZgVcdj  
 T\_eZfVde YRgVdc`XcV\_eZ` R\_U  
 XcRUFReZ` dReDRdT`^ aRcWUhZy`eVc  
 FD> Z`df eZ`dR\_U`fcaWcdZ7Zf dVd  
 Sl&9`hVgVhVT\_eZfRlj dW e  
 ^ RZ`eZ` R\_UZ ac`gV`fc YZY`f eT`^ Vd  
 R\_Ue`Z` aJv`V\_eZ`\_gRgV` aVReZ`d  
 R\_U`Vh Z`ZReVdReSvAc`dVgV`fc  
 dfUV\_eZ`\_f^ Sv`Wac`XR`d  
 Z`e`UfTVUZ`cVIV\_ej VcdRcVYMaZ`X  
 `fc dfUV\_ede SV`^`cVdTIVdVJL  
 eVvSj cVReZ`Z`XeV` R\_U`^`gZ`XeV`  
 Tj`dc`e`T`^`aJvZ`XeVz`UWcVdZ  
 Ac`^`Z`Z`XZ`ZReVdZ`Tj UVZ`T`VrdU  
 ^`Z`Id`V`Vc`cVa`cZ`XR`UZ`eVgV`eZ`  
 Vc`V`dij Vrc`dfUV`edhZy`5`c`7`XcRUVd  
 YRjVWj`eYc fXY`eVd`V`Vc`^`cV`eR`  
 eZ`J`V`eV`f`^`Sv`Wf`aaJv`V`eRj  
 Z`d`f`TeZ`\_T`f`cd`d`e`W`^`" Z  
 2`TRUM`Z`J`Vrc`#!`\*1#`"!`e`"!`Z  
 2`TRUM`Z`J`Vrc`#"`###`"\$`s`iZ`h`YZY  
 RUUZ`\_Rj`RIRU`Z`d`aa`ce`Z`Sf`ZeZ`e  
 T`f`cd`d`e`Re`e`RUZ`\_Rlj`YRU`YZY  
 WvV`^`R`\_5L7`R`UH`d`ReV`R`U  
 V`aR`UU`=Z`Z`X`=Vrc`Z`X4`^`^`f`Z`d  
 Z`\_R`Sc`RU`Rcdj``WUZ`Z`Z`V`Z`Tj`UZ`X  
 DE6>`id`Z`T`L`e`TY`\_`j`Xj`LV`XZ`W`eZ`X  
 R\_U`^`ReV`R`Z`d`L`8`c`W`L`R`UG`Z`F`Rj`R`U  
 Av`Vc`^`Z`X`2`ce`Z`2j`\_`W`eV`d`YR`g`V`Y`Ma`V  
 e`Z`ac`gV`RIRU`Z`T`a`V`Vc`^`R`TVR`U  
 cV`eZ`\_`Wc``fc`V`d`h`eZ`V`df`UV`eZ`  
 i7Z`f`cV`/A`h`V`W`4`\_`\_`V`ReZ`\_d`R  
 WvV`^`R`\_`^`V`e`cac`Xc`^`ac`Z`R`Zj`Wc  
 dfUV\_ede`Wt`j`d`YR`d`aj`Rj`WUR`d`X`Z`V`R`e  
 c`j`VZ`Re`e`R`TeZ`X`c`V`R`Z`Z`XR`U  
 XcRUFReZ`XUgVcd`dfUV\_eZ`DF`d4V`d`c  
 Wc`Df`UV`e2`TYZ`gV`V`d`Z`e`UfTVUZ`  
 Wj`#`!)`LYR`d`Xc`h`\_`e`^`f`j`eZ`j`V`d`V`d`\_`  
 TR`af`d`R`U`j`R`e`d`^`V`d`c`Rj`\_`Vj`XXU  
 "SE`"%`dfUV`eg`Z`d`Wc`d`g`Z`Vd  
 Z`Tj`f`UZ`X`e`e`cZ`X`d`aaJv`V`eRj  
 Z`d`f`TeZ`\_LRIRU`Z`T`T`RIYZ`X  
 ^`Z`Id`V`Vc`XcRUVZ`eVgV`eZ`\_L`df`Uj  
 d`e`R`Xj`h`^`c`d`^`adR`U`^`aV`\_`df`Uj`Z`DF`d  
 W`c`e`W`U`V`Rj`EC`:@`Xc`\_e`YR`d`ac`g`Z`MUR`\_



RUUZ`\_Rj`^`#`^`ZjZ`\_e`YMa`j`h  
 Z`T`^`VR`UV`W`d`XV`V`ReZ`\_`df`UV`ed`Rd  
 hVj`Rde`d`h`Zy`UZ`R`S`Z`Z`V`Z`\_U`e`f`XY  
 `fcy`Vrc`T`^`aJv`c`d`%`h`Y`YR`g`V`Uc`aa`VU  
 `feTj`d`Ve`XcRUFReZ`\_`Wc`R`g`R`Z`j`\_`W  
 cVrd`d`ReV`j`h`Z`\_`f`^`Sv`L`h`V`R`c`V`R`j  
 cVRIY`fee`eV`e`d`V`Z`V`S`d`R`j`V`d`IR`  
 SVVZ`Z`ReVUR`U`eV`Z`U`W`c`V`d  
 T`^`aJv`eU`ZE`YV`cVd`j`ed`WRj`\_`W`eV`V`d  
 W`W`c`e`d`R`eV`Tj`Vrc`+`DRj`Z`Sf`gj`F`\_`Z`g`V`cd`j`Zl  
 acV`R`c`Z`X`e`XcRUFReV`Z`d`j`R`c`X`e`Tj`R`cd  
 VgVc`\_`V`e>`Rj`Z

[REDACTED]

[REDACTED]

[REDACTED]



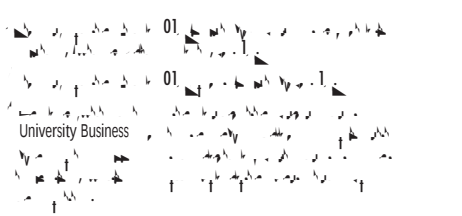
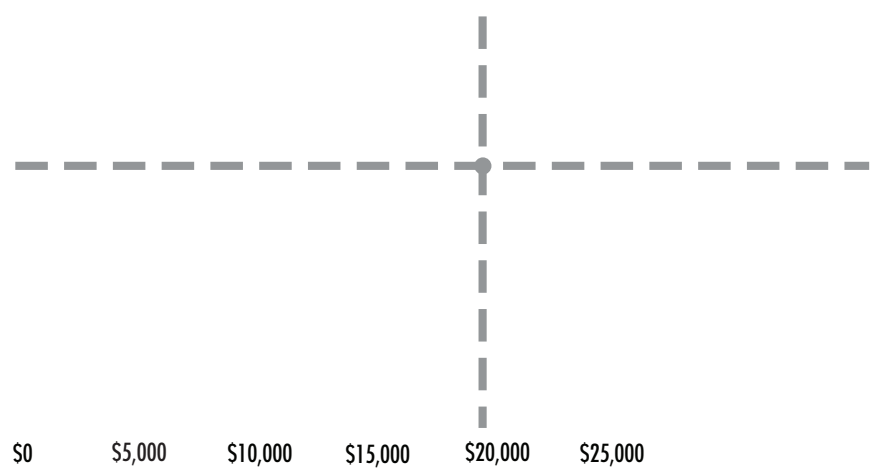
MTMIV\_e`fE^ VZDRZsfj  
 F\_ZgVcdj`d\_WUWcRUUZ\_Rj  
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 e`Z\_Z`TcVdRj`\_VZH YZVDF`dDReV  
 d`aa`ceaVc`dU\_eYRdZ`ac`gUhZ  
 eVef`Z\_Z`T`cVTeZ`L`fc6`8  
 VaV\_UZ`f`c`daVc`dU\_eVj`W`d`e`W  
 hYRehV\_WUe`a`VReV`W`W`Z`V`j`R`U  
 e`T`\_Z`f`V`e`d`aa`ce`D`R`V`X`R`j`Z`  
 X`V`R`j`R`aac`V`Z`R`e`V`8`g`V`c`d`  
 d`aa`ce`W`c`Y`Z`V`c`U`F`T`R`e`Z`\_`L`R`U`:`f`c`X`  
 j`f`e`d`aa`ce`L`R`U`\_`e`c`U`F`T`V`Z`\_`R`j`  
 h`R`j`L`e`V`W`\_`U`d`V`R`c`^`R`e`V`U`W`c`Y`Z`V`c`  
 U`F`T`R`e`Z`\_`Z`\_`8`g`V`c`\_`c`@`>`R`j`j`d`  
 ac`a`d`U`S`f`U`X`V`Z`

5VhZV`fcW\_UZ`Xa`dZ`L  
 DRZsfj`T`\_Z`f`V`de`U`^`c`V`h`Z`Y`N`d`Z`  
 @`f`c`M`V`a`l`R`j`d`e`V`\_Z`\_`R`\_`U`X`R`U`F`R`e`Z`\_`  
 d`e`V`d`h`V`c`V`\_`e`U`S`j`\_`R`\_`R`j`d`d`Z`\_`e`V`  
 9`Z`X`V`c`6`U`F`T`R`e`Z`\_`7`Z`I`R`j`#`!`%`@`g`V`g`Z`h`+

**“SU in particular has a graduation rate of 71.6% while receiving the least revenue per FTES statewide.”**

“%:\_`e`c`^`d`\_`V`e`V`D`e`V`d`  
 d`e`f`c`\_`\_`Z`\_`g`V`e`^`V`\_`d`\_`D`F`\_`c`V`\_`R`Z`\_`d`e`V`  
 ^`^`d`e`W`W`Z`\_`e`Z`\_`d`e`f`\_`Z`\_`>`R`j`\_`R`\_`U`Z`  
 2`T`T`d`U`X`e`\_`e`V`R`\_`R`j`d`e`y`D`F`\_`R`\_`U`E`F`  
 I`E`\_`h`d`\_`F`\_`Z`\_`g`V`c`d`j`\_`N`Y`R`g`V`T`\_`d`e`V`\_`e`j`  
 S`W`\_`e`V`D`e`V`d`^`\_`d`e`W`W`Z`\_`e`V`c`^`\_`R`\_`j`  
 j`V`R`c`Z`8617`Z`f`c`V`d`"1" #/ U.S. News &  
 World Report`Y`R`d`c`V`T`\_`X`\_`Z`\_`U`S`\_`e`Y`  
 T`R`^`a`f`d`d`R`d`S`V`Z`\_`X`R`^`\_`\_`X`e`V`\_`R`e`Z`\_`d`  
 ^`\_`d`e`W`W`Z`\_`e`f`\_`Z`\_`g`V`c`d`Z`\_`e`V`?`\_`c`e`Z`  
 i`2`c`e`R`I`Y`^`\_`V`\_`e`#`2`\_`U`D`F`\_`L`\_`R`^`\_`V`U`R`#`!`#`  
 >`\_`U`M`\_`W`6`W`W`Z`\_`T`j`\_`S`j`\_`U`n`i`v`e`r`s`i`t`y`\_`B`u`s`i`n`e`s`  
 ^`\_`R`X`R`Z`\_`V`L`Z`e`V`\_`\_`j`\_`>`R`j`\_`R`\_`U`  
 Z`\_`d`e`f`\_`e`Z`\_`e`\_`Y`R`e`V`c`V`I`V`g`U`e`Z`I`  
 c`V`T`\_`X`\_`Z`\_`\_`d`\_`T`V`e`V`R`h`R`d`U`h`R`d`  
 V`e`R`S`j`Z`V`U`Z`

DF`d`W`W`Z`\_`T`j`\_`R`j`d`\_`Z`I`V`Z`U`\_`e`R`d`  
 T`^`a`R`c`U`h`Z`Y`\_`f`c`a`W`d`R`I`c`\_`d`e`V`  
 \_`R`e`Z`\_`Z`E`Y`V`5`V`e`R`A`c`\_`[`V`e`^`\_`\_`Z`\_`e`d`  
 e`e`V`\_`U`d`\_`T`\_`j`j`W`V`d`a`V`\_`U`Z`\_`X`Z`2`d`7`Z`f`c`V`"`\$`  
 U`V`\_`\_`d`e`R`e`V`d`a`V`\_`U`Z`\_`X`a`V`c`U`X`c`W`R`e`D`F`  
 Y`R`d`\_`e`\_`V`a`e`a`R`I`V`h`Z`Y`\_`f`c`a`W`c`  
 Z`\_`d`e`f`\_`e`Z`\_`d`\_`Z`\_`V`h`W`\_`#`!`&`R`\_`U`#`!`\*`L`  
 W`\_`U`Z`\_`X`a`V`c`U`X`c`W`Z`\_`T`e`R`d`M`U`R`^`\_`V`e`V`  
 "Z`\_`#`a`V`E`I`V`\_`e`R`e`D`F`\_`h`Y`Z`V`X`c`\_`h`Z`\_`X`  
 (Z`\_`#`a`V`E`I`V`\_`e`R`e`D`F`\_`d`a`W`c`Z`\_`d`e`f`\_`e`Z`\_`\_`Z`  
 5`V`h`Z`V`e`Y`Z`I`U`Z`I`c`V`a`R`\_`T`j`\_`Z`\_`W`\_`U`Z`\_`X`\_`L`D`F`  
 T`\_`Z`\_`f`\_`V`d`e`\_`\_`f`\_`a`R`I`V`\_`Z`\_`d`a`W`c`Z`\_`d`e`f`\_`e`Z`\_`d`





## In Conclusion

EYc fXY feeZIU TF^ V.d: YRgV  
\_`eUZ a`cR eZ ZReZVdeReYRgV  
SW\_Z dE eUeYReTjVcJ RcVac`UfTZ`X  
dX ZWR\_e cVf j eZ E Z VR UeZ VRXZ\_L  
eYVM TjJV\_e Wf lq R\_U dRWW  
DRjZsf g F\_ ZVcdj UvgV` a ac`XcR` d  
eReRUUvdeVacZ cZd` Ws Rj jR\_U  
R\_UeVFD> ER\_UeV\_Z a|V` V\_eR\_U  
RhdleV^ hZV gX cZ

7J"%^ R`deVWde j Vr eV  
FD> ZldR`Ue`cVWZVR\_j  
ac`XcR` ^ R`ZTW\_UZ`XZ`VgV  
j Vr cZ@\_ SVRjW WgVj`\_VRe  
DRjZsf g F\_ ZVcdj L: f cXj` f e  
d`aa`ceV8`gVc`\_c dac`a`dUSfUWé  
R\_Ue`ZgVdeR`XZj` è ac`UfTVeV  
`f eT`^ Vde`^ WeD`eV`WUcZDF  
T`dV`ej ac`UfTVdR`^`\_XeVSVde  
cVf`c`dVc`VgVj` D`eV`U`j`Rc`W  
ZgVde`V`e`DRjZsf g F\_ ZVcdj R\_U  
`eVc`dZ`Z`Rc j`|`h|W`UMLYZX1  
ac`UfTZ`XZ`dE`eZ`\_dhZj`d`VWc`dY`f`jU  
eYV5`VaRce`V\_e`W`V`XZ`R`gV`D`c`Z`Vd  
15=D1cVt`^`^`V`UU`c`UfT`eZ`\_dSV  
Z`a|V`V`eU`Z`6bf`Z`PSj`VW`UZ`XdY`f`jU  
SVR`^`R`UR`V`W`e`V`D`e`V`W`S`R`j`jR`U`L  
aRc`Z`f`jR`c j`RdZ`d`W`de`Z`ac`gV`eV  
W`f`c`V`WRj`|`W`f`c`T`Z`V`\_`d`W`^`V`gVj  
dRIVR`U`d`TZ`VT`\_`^`Z`SR`V`X`c`f`\_`U`Z  
EYR`\_`j`f`W`c`j`f`c`d`aa`ce`U`f`c`Z`X`e`V  
aR`d`L`g`V`j`U`W`f`l`e`j`V`r`c`Z`?`h`L: f`c`X`j`f`  
e`^`R`V`U`V`I`Z`Z`\_`d`e`Y`R`\*`U`f`T`d